STILL SEPARATE, STILL UNEQUAL

America's educational apartheid

By Jonathan Kozol

Many Americans who live far from our major cities and who have no firsthand knowledge of the realities to be found in urban public schools seem to have the rather vague and general impression that the great extremes of racial isolation that were matters of grave national significance some thirty-five or forty years ago have gradually but steadily diminished in more recent years. The truth, unhappily, is that the trend, for well over a decade now, has been precisely the reverse. Schools that were already deeply segregated twenty-five or thirty years ago are no less segregated now, while thousands of other schools around the country that had been integrated either voluntarily or by the force of law have since been rapidly reassegregating.

In Chicago, by the academic year 2002-2003, 87 percent of public-school enrollment was black or Hispanic; less than 10 percent of children in the schools were white. In Washington, D.C., 94 percent of children were black or Hispanic; less than 5 percent were white. In St. Louis, 82 percent of the student population were black or Hispanic; in Philadelphia and Cleveland, 79 percent; in Los Angeles, 84 percent; in Detroit, 96 percent; in Baltimore, 89 percent. In New York City, nearly three quarters of the students were black or Hispanic.

Even these statistics, as stark as they are, cannot begin to convey how deeply isolated children in the poorest and most segregated sections of these cities have become. In the typically colossal high schools of the Bronx, for instance, more than 90 percent of students (in most cases, more than 95 percent) are black or Hispanic. At John F. Kennedy High School in 2003, 93 percent of the enrollment of more than 4,000 students were black and Hispanic; only 3.5 percent of students at the school were white. At Harry S. Truman High School, black and Hispanic students represented 96 percent of the enrollment of 2,700 students; 2 percent were white. At Adlai Stevenson High School, which enrolls 3,400 students, blacks and Hispanics made up 97 percent of the student body.

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population; a mere eight tenths of one percent were white.

A teacher at P.S. 65 in the South Bronx once pointed out to me one of the two white children I had ever seen there. His presence in her class was something of a wonderment to the teacher and to the other pupils. I asked how many white kids she had taught in the South Bronx in her career. “I’ve been at this school for eighteen years,” she said. “This is the first white student I have ever taught.”

One of the most disheartening experiences for those who grew up in the years when Martin Luther King Jr. and Thurgood Marshall were alive is to visit public schools today that bear their names, or names of other honored leaders of the integration struggles that produced the temporary progress that took place in the three decades after *Brown v. Board of Education*, and to find out how many of these schools are bastions of contemporary segregation. It is even more disheartening when schools like these are not in deeply segregated inner-city neighborhoods but in racially mixed areas where the integration of a public school would seem to be most natural, and where, indeed, it takes a conscious effort on the part of parents or school officials in these districts to avoid the integration option that is often right at their front door.

In a Seattle neighborhood that I visited in 2002, for instance, where approximately half the families were Caucasian, 95 percent of students at the Thurgood Marshall Elementary School were black, Hispanic, Native American, or of Asian origin. An African-American teacher at the school told me—not with bitterness but wistfully—of seeing clusters of white parents and their children each morning on the corner of a street close to the school, waiting for a bus that took the children to a predominantly white school.

“At Thurgood Marshall,” according to a big wall poster in the school’s lobby, “the dream is alive.” But school-assignment practices and federal court decisions that have countermanded long-established policies that previously fostered integration in Seattle’s schools make the realization of the dream identified with Justice Marshall all but unattainable today. In San Diego there is a school that bears the name of Rosa Parks in which 86 percent of students are black and Hispanic and only some 2 percent are white. In Los Angeles there is a school that bears the name of Dr. King that is 99 percent black and Hispanic, and another in Milwaukee in which black and Hispanic children also make up 99 percent of the enrollment. There is a high school in Cleveland that is named for Dr. King in which black students make up 97 percent of the student body, and the graduation rate is only 35 percent. In Philadelphia, 98 percent of children at a high school named for Dr. King are black. At a middle school named for Dr. King in Boston, black and Hispanic children make up 98 percent of the enrollment.

In New York City there is a primary school named for Langston Hughes (99 percent black and Hispanic), a middle school named for Jackie Robinson (96 percent black and Hispanic), and a high school named for Fannie Lou Hamer, one of the great heroes of the integration movement in the South, in which 98 percent of students are black or Hispanic. In Harlem there is yet another segregated Thurgood Marshall School (also 98 percent black and Hispanic), and in the South Bronx dozens of children I have known went to a segregated middle school named in honor of Paul Robeson in which less than half of one percent of the enrollment was Caucasian.

There is a well-known high school named for Martin Luther King Jr. in New York City too. This school, which I’ve visited repeatedly in recent years, is located in an upper-middle-class white neighborhood, where it was built in the belief—or hope—that it would draw large numbers of white students by permitting them to walk to school, while only their black and Hispanic classmates would be asked to ride the bus or come by train. When the school was opened in 1975, less than a block from Lincoln Center in Manhattan, “it was seen,” according to the New York Times, “as a promising effort to integrate white, black and Hispanic students in a thriving neighborhood that held one of the city’s cultural gems.” Even from the start, however, parents in the neighborhood showed great reluctance to permit their children to enroll at Martin Luther King, and, despite “its prime location and its name, which itself creates the highest of expectations,” notes the Times, the school before long came to be a destination for black and Hispanic students who could not obtain admission into more successful schools. It stands today as one of the nation’s most visible and problematic symbols of an expectation rapidly receding and a legacy substantially betrayed.

Perhaps most damaging to any serious effort to address racial segregation openly is the refusal of most of the major arbiters of culture in our northern cities to confront or even clearly name an obvious reality they would have castigated with a passionate determination in another section of the nation fifty years before—and which, more-
over, they still castigate today in retrospective writings that assign it to a comfortably distant and allegedly concluded era of the past. There is, indeed, a seemingly agreed-upon convention in much of the media today not even to use an accurate descriptor like "racial segregation" in a narrative description of a segregated school. Linguistic sweeteners, semantic somersaults, and surrogate vocabularies are repeatedly employed. Schools in which as few as 3 or 4 percent of students may be white or Southeast Asian or of Middle Eastern origin, for instance—and where every other child in the building is black or Hispanic—are referred to as "diverse." Visitors to schools like these discover quickly the eviscerated meaning of the word, which is no longer a proper adjective but a euphemism for a plainer word that has apparently become unspeakable.

School systems themselves repeatedly employ this euphemism in describing the composition of their student populations. In a school I visited in the fall of 2004 in Kansas City, Missouri, for example, a document distributed to visitors reports that the school’s curriculum "addresses the needs of children from diverse backgrounds." But as I went from class to class, I did not encounter any children who were white or Asian—or Hispanic, for that matter—and when I was later provided with precise statistics for the demographics of the school, I learned that 99.6 percent of students there were African American. In a similar document, the school board of another district, this one in New York State, referred to "the diversity" of its student population and "the rich variations of ethnic backgrounds." But when I looked at the racial numbers that the district had reported to the state, I learned that there were 2,800 black and Hispanic children in the system, 1 Asian child, and 3 whites. Words, in these cases, cease to have real meaning; or, rather, they mean the opposite of what they say.

High school students whom I talk with in deeply segregated neighborhoods and public schools seem far less circumspect than their elders and far more open in their willingness to confront these issues. "It’s more like being hidden," said a fifteen-year-old girl named Isabell. I met some years ago in Harlem, in attempting to explain to me the ways in which she and her classmates understood the racial segregation of their neighborhoods and schools. "It’s as if you have been put in a garage where, if they don’t have room for something but aren’t sure if they should throw it out, they put it there where they don’t need to think of it again."

I asked her if she thought America truly did not "have room" for her or other children of her race. "Think of it this way," said a sixteen-year-old girl sitting beside her. "If people in New York woke up one day and learned that we were gone, that we had simply died or left for somewhere else, how would they feel?"

"How do you think they’d feel?" I asked.

"I think they’d be relieved," this very solemn girl replied.

Many educators make the argument today that given the demographics of large cities like New York and their suburban areas, our only realistic goal should be the nurturing of strong, empowered, and well-funded schools in segregated neighborhoods. Black school officials in these situations have sometimes conveyed to me a bitter and clear-sighted recognition that they’re being asked, essentially, to mediate and render functional an uncontested separation between children of their race and children of white people living sometimes in a distant section of their town and sometimes in almost their own immediate communities. Implicit in this mediation is a willingness to set aside the promises of Brown and—though never stating this or even thinking of it clearly in these terms—to settle for the promise made more than a century ago in Plessy v. Ferguson, the 1896 Supreme Court ruling in which "separate but equal" was accepted as a tolerable rationale for the perpetuation of a dual system in American society.

Equality itself—equality alone—is now, it seems, the article of faith to which most of the principals of inner-city public schools subscribe.

1 The names of children mentioned in this article have been changed to protect their privacy.
And some who are perhaps most realistic do not even dare to ask for, or expect, complete equality, which seems beyond the realm of probability for many years to come, but look instead for only a sufficiency of means—"adequacy" is the legal term most often used today—by which to win those practical and finite victories that appear to be within their reach. Higher standards, higher expectations, are repeatedly demanded of these urban principals, and of the teachers and students in their schools, but far lower standards—certainly in ethical respects—appear to be expected of the dominant society that isolates these children in unequal institutions.

"Dear Mr. Kosol," wrote the eight-year-old, "we do not have the things you have. You have Clean things. We do not have. You have a clean bathroom. We do not have that. You have Parks and we do not have Parks. You have all the thing and we do not have all the thing. Can you help us?"

The letter, from a child named Alliyah, came in a fat envelope of twenty-seven letters from a class of third-grade children in the Bronx. Other letters that the students in Alliyah's classroom sent me registered some of the same complaints. "We don't have no gardens," "no Music or Art," and "no fun places to play," one child said. "Is there a way to fix this Problem?" Another noted a concern one hears from many children in such overcrowded schools: "We have a gym but it is for lining up. I think it is not fair." Yet another of Alliyah's classmates asked me, with a sweet misspelling, if I knew the way to make her school into a "good" school—"like the other kings have"—and ended with the hope that I would do my best to make it possible for "all the kings" to have good schools.

The letter that affected me the most, however, had been written by a child named Elizabeth. "It is not fair that other kids have a garden and new things. But we don't have that," said Elizabeth. "I wish that this school was the most beautiful school in the whole why world."

"The whole why world" stayed in my thoughts for days. When I later met Elizabeth, I brought her letter with me, thinking I might see whether, in reading it aloud, she'd change the "why" to "wide" or leave it as it was. My visit to her class, however, proved to be so pleasant, and the children seemed so eager to bombard me with their questions about where I lived, and why I lived there rather than in New York, and who I lived with, and how many dogs I had, and other interesting questions of that sort, that I decided not to interrupt the nice reception they had given me with questions about usages and spelling. I left "the whole why world" to float around unedited and unrevised in my mind. The letter itself soon found a resting place on the wall above my desk.

In the years before I met Elizabeth, I had visited many other schools in the South Bronx and in one northern district of the Bronx as well. I had made repeated visits to a high school where a stream of water flowed down one of the main stairwells on a rainy afternoon and where green fungus molds were growing in the office where the students went for counseling. A large blue barrel was positioned to collect rainwater coming through the ceiling. In one makeshift elementary school housed in a former skating rink next to a funeral establishment in yet another nearly all-black-and-Hispanic section of the Bronx, class size rose to thirty-four and more; four kindergarten classes and a sixth-grade class were packed into a single room that had no windows. The air was stifling in many rooms, and the children had no place for recess because there was no outdoor playground and no indoor gym.

In another elementary school, which had been built to hold 1,000 children but was packed to bursting with some 1,500, the principal poured out his feelings to me in a room in which a plastic garbage bag had been attached somehow to cover part of the collapsing ceiling. "This," he told me, pointing to the garbage bag, then gesturing around him at the other indications of decay and disrepair one sees in ghetto schools much like it elsewhere, "would not happen to white children."

Libraries, once one of the glories of the New York City school system, were either nonexistent or, at best, vestigial in large numbers of the elementary schools. Art and music programs had also for the most part disappeared. "When I began to teach in 1969," the principal of an elementary school in the South Bronx reported to me, "every
school had a full-time licensed art and music teacher and librarian.” During the subsequent decades, he recalled, “I saw all of that destroyed.”

School physicians also were removed from elementary schools during these years. In 1970, when substantial numbers of white children still attended New York City’s public schools, 400 doctors had been present to address the health needs of the children. By 1993 the number of doctors had been cut to 23, most of them part-time—a cutback that affected most severely children in the city’s poorest neighborhoods, where medical facilities were most deficient and health problems faced by children most extreme. Teachers told me of asthmatic children who came into class with chronic wheezing and who at any moment of the day might undergo more serious attacks, but in the schools I visited there were no doctors to attend to them.

In explaining these steep declines in services, political leaders in New York tended to point to shifting economic factors, like a serious budget crisis in the middle 1970s, rather than to the changing racial demographics of the student population. But the fact of economic ups and downs from year to year, or from one decade to the next, could not convincingly explain the permanent shortchanging of the city’s students, which took place routinely in good economic times and bad. The bad times were seized upon politically to justify the cuts, and the money was never restored once the crisis years were past.

“If you close your eyes to the changing racial composition of the schools and look only at budget actions and political events,” says Noreen Connell, the director of the nonprofit Educational Priorities Panel in New York, “you’re missing the assumptions that are underlying these decisions.” When minority parents ask for something better for their kids, she says, “the assumption is that these are parents who can be discounted. These are kids who just don’t count—children we don’t value.”

This, then, is the accusation that Aliyah and her classmates send out our way: “You have... We do not have.” Are they right or are they wrong? Is this a case of naive and simplistic juvenile exaggeration? What does a third-grader know about these big-time questions of fairness and justice? Physical appearances apart, how in any case do you begin to measure something so diffuse and vast and seemingly abstract as having more, or having less, or not having at all?

Around the time I met Aliyah in the school year 1997–1998, New York’s Board of Education spent about $8,000 yearly on the education of a third-grade child in a New York City public school. If you could have scooped Aliyah up out of the neighborhood where she was born and plunked her down in a fairly typical white suburb of New York, she would have received a public education worth about $12,000 a year. If you were to lift her up once more and set her down in one of the wealthiest white suburbs of New York, she would have received as much as $18,000 worth of public education every year and would likely have had a third-grade teacher paid approximately $30,000 more than her teacher in the Bronx was paid.

The dollars on both sides of the equation have increased since then, but the discrepancies between them have remained. The present per-pupil spending level in the New York City schools is $11,700, which may be compared with a per-pupil spending level in excess of $22,000 in the well-to-do suburban district of Manhasset, Long Island. The present New York City level is, indeed, almost exactly what Manhasset spent per pupil eighteen years ago, in 1987, when that sum of money bought a great deal more in services and salaries than it can buy today. In dollars adjusted for inflation, New York City has not yet caught up to where its wealthiest suburbs were a quarter-century ago.

Gross discrepancies in teacher salaries between the city and its affluent white suburbs have remained persistent as well. In 1997 the median salary for teachers in Aliyah’s neighborhood was $43,000, as compared with $74,000 in suburban Rye, $77,000 in Manhasset, and $81,000 in the town of Scarsdale, which is only about eleven miles from Aliyah’s school. Five years later, in 2002, salary scales for New York City’s teachers rose to levels that approximated those within the lower-spending districts in the suburbs, but salary scales do not reflect the actual salaries that teachers typically receive, which are dependent upon years of service and advanced degrees. Salaries for first-year teachers in the city were higher than they’d been four years before, but the differences in median pay between the city and its upper-middle-income suburbs had remained extreme. The overall figure for New York City in 2002-2003 was $53,000, while it had climbed to $87,000 in Manhasset and exceeded $95,000 in Scarsdale.

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There are expensive children and there are cheap children,” writes Marina Warner, an essayist and novelist who has written many books for children, “just as there are expensive women and cheap women.” The governmentally administered diminishment in value of the children of the poor begins even before the age of five or six, when they begin their years of formal education in the public schools. It starts during
their infant and toddler years, when hundreds of thousands of children of the very poor in much of the United States are locked out of the opportunity for preschool education for no reason but the accident of birth and budgetary choices of the government, while children of the privileged are often given veritable feasts of rich developmental early education.

In New York City, for example, affluent parents pay surprisingly large sums of money to enroll their youngsters, beginning at the age of two or three, in extraordinary early-education programs that give them social competence and rudimentary pedagogic skills unknown to children of the same age in the city’s poorer neighborhoods. The most exclusive of the private preschools in New York, which are known to those who can afford them as “Baby Ivies,” cost as much as $24,000 for a full-day program. Competition for admission to these pre-K schools is so extreme that private counselors are frequently retained, at fees as high as $300 an hour, to guide the parents through the application process.

At the opposite extreme along the economic spectrum in New York are thousands of children who receive no preschool opportunity at all. Exactly how many thousands are denied this opportunity in New York City and in other major cities is almost impossible to know. Numbers that originate in governmental agencies in many states are incomplete and imprecise and do not always differentiate with clarity between authentic pre-K programs that have educative and developmental substance and those less expensive child-care arrangements that do not. But even where states do compile numbers that refer specifically to educative preschool programs, it is difficult to know how many of the children who are served are of low income, since admissions to some of the state-supported programs aren’t determined by low income or they are determined by a complicated set of factors of which poverty is only one.

There are remarkable exceptions to this pattern in some sections of the nation. In Milwaukee, for example, virtually every four-year-old is now enrolled in a preliminary kindergarten program, which amounts to a full year of preschool education, prior to a second kindergarten year for five-year-olds. More commonly in urban neighborhoods, large numbers of low-income children are denied these opportunities and come into their kindergarten year without the minimal social skills that children need in order to participate in class activities and without even such very modest early-learning skills as knowing how to hold a crayon or a pencil, identify perhaps a couple of shapes and colors, or recognize that printed pages go from left to right.

Three years later, in third grade, these children are introduced to what are known as “high-stakes tests,” which in many urban systems now determine whether students can or cannot be promoted. Children who have been in programs like those offered by the “Baby Ivies” since the age of two have, by now, received the benefits of six or seven years of education, nearly twice as many as the children who have been denied these opportunities, yet all are required to take, and will be measured by, the same examinations. Which of these children will receive the highest scores? The ones who spent the years from two to four in lovely little Montessori programs and in other pastel-painted settings in which tender and attentive and well-trained instructors read to them from beautiful storybooks and introduced them very gently for the first time to the world of numbers and the shapes of letters, and the sizes and varieties of solid objects, and perhaps taught them to sort things into groups or to arrange them in a sequence, or to do those many other interesting things that early childhood specialists refer to as pre-numeracy skills? Or the ones who spent those years at home in front of a TV or sitting by the window of a slum apartment gazing down into the street? There is something deeply hypocritical about a society that holds an eight-year-old inner-city child “accountable” for her performance on a high-stakes standardized exam but does not hold the high officials of our government accountable for robbing her of what they gave their own kids six or seven years earlier.

Perhaps in order to deflect these recognitions, or to soften them somewhat, many people, even while they do not doubt the benefit of making very large investments in the education of their own children, somehow—paradoxical as it may seem—appear to be attracted to the argument that money may not really matter that much at all. No matter what regularity such doubts about the worth of spending money on a child’s education are advanced, it is obvious that those who have the money, and who spend it lavishly to benefit their own kids, do not do it for no reason. Yet shockingly large numbers of well-educated and sophisticated people whom I talk with nowadays dismiss such challenges with a surprising ease. “Is the answer really to throw money into these dysfunctional and failing schools?” I’m often asked. “Don’t we have some better ways to make them ‘work’?” The question is posed in a variety of forms. “Yes, of course, it’s not a perfectly fair system as it stands. But money alone is surely not the
sole response. The values of the parents and the kids themselves must have a role in this as well—you know, housing, health conditions, social factors." "Other factors"—a term of overall reprieve one often hears—"have got to be considered, too." These latter points are obviously true but always seem to have the odd effect of substituting things we know we cannot change in the short run for obvious solutions like cutting class size and constructing new school buildings or providing universal preschool that we actually could put in place right now if we were so inclined.

Frequently these arguments are posed as questions that do not invite an answer because the answer seems to be decided in advance. "Can you really buy your way to better education for these children?" "Do we know enough to be quite sure that we will see an actual return on the investment that we make?" "Is it even clear that this is the right starting point to get to where we'd like to go? It doesn't always seem to work, as I am sure that you already know," or similar questions that somehow assume I will agree with those who ask them.

Some people who ask these questions, although they live in wealthy districts where the schools are funded at high levels, don't even send their children to these public schools but choose instead to send them to expensive private day schools. At some of the well-known private prep schools in the New York City area, tuition and associated costs are typically more than $20,000 a year. During their children's teenage years, they sometimes send them off to very fine New England schools like Andover or Exeter or Groton, where tuition, boarding, and additional expenses rise to more than $30,000. Often a family has two teenage children in these schools at the same time, so they may be spending more than $60,000 on their children's education every year. Yet here I am one night, a guest within their home, and dinner has been served and we are having coffee now; and this entirely likable, and generally sensible, and beautifully refined and thoughtful person looks me in the eyes and asks me whether you can really buy your way to better education for the children of the poor.

As racial isolation deepens and the inequalities of education finance remain unabated and take on new and more innovative forms, the principals of many inner-city schools are making choices that few principals in public schools that serve white children in the mainstream of the nation ever need to contemplate. Many have been dedicating vast amounts of time and effort to create an architecture of adaptive strategies that promise incremental gains within the limits inequality allows.

New vocabularies of stentorian determination, new systems of incentive, and new modes of castigation, which are termed "rewards and sanctions," have emerged. Curriculum materials that are alleged to be aligned with governmen tally established goals and standards and particularly suited to what are regarded as "the special needs and learning styles" of low-income urban children have been introduced. Relentless emphasis on raising test scores, rigid policies of nonpromotion and nongraduation, a new empiricism and the imposition of unusually detailed lists of named and numbered "outcomes" for each isolated parcel of instruction, an oftentimes fanatical insistence upon uniformity of teachers in their management of time, an openly conceded emulation of the rigorous approaches of the military and a frequent use of terminology that comes out of the world of industry and commerce—these are just a few of the familiar aspects of these new adaptive strategies.

Although generically described as "school reform," most of these practices and policies are targeted primarily at poor children of color; and although most educators speak of these agendas in broad language that sounds applicable to all, it is understood that they are valued chiefly as responses to perceived catastrophe in deeply segregated and unequal schools.

"If you do what I tell you to do, how I tell you to do it, when I tell you to do it, you'll get it right," said a determined South Bronx principal observed by a reporter for the New York Times. She was laying out a memorizing rule for math to an assembly of her students. "If you don't, you'll get it wrong." This is the voice, this is the tone,
this is the rhythm and didactic certitude one hears today in inner-city schools that have embraced a pedagogy of direct command and absolute control. "Taking their inspiration from the ideas of B. F. Skinner...," says the Times, proponents of scripted rote-and-drill curricula articulate their aim as the establishment of "faultless communication" between "the teacher, who is the stimulus," and "the students, who respond."

The introduction of Skinnerian approaches (which are commonly employed in penal institutions and drug-rehabilitation programs), as a way of altering the attitudes and learning styles of black and Hispanic children, is provocative, and it has stirred some outcries from respected scholars. To actually go into a school where you know some of the children very, very well and see the way that these approaches can affect their daily lives and thinking processes is even more provocative.

On a chilly November day four years ago in the South Bronx, I entered P.S. 65, a school I had Learning" that was posted in the corridor close to the principal's office, "is driven by curriculum and instruction." I didn't know what this expression meant. Like many other undefined and arbitrary phrases posted in the school, it seemed to be a dictum that invited no interrogation.

I entered the fourth grade of a teacher I will call Mr. Endicot, a man in his mid-thirties who had arrived here without training as a teacher, one of about a dozen teachers in the building who were sent into this school after a single summer of short-order preparation. Now in his second year, he had developed a considerable sense of confidence and held the class under a tight control.

As I found a place to sit in a far corner of the room, the teacher and his young assistant, who was in her first year as a teacher, were beginning a math lesson about building airport runways, a lesson that provided children with an opportunity for measuring perimeters. On the wall behind the teacher, in large letters, was written: "Portfolio Protocols: 1. You are responsible for the selection of your work that enters your portfolio.
2. As your skills become more sophisticated this year, you will want to revise, amend, supplement, and possibly replace items in your portfolio to reflect your intellectual growth."


My attention was distracted by some whispering among the children sitting to the right of me. The teacher's response to this distraction was immediate: his arm shot out and up in a diagonal in front of him, his hand straight up, his fingers flat. The young co-teacher did this, too. When they saw their teachers do this, all the children in the classroom did it, too.

"Zero noise," the teacher said, but this instruction proved to be unneeded. The strange salute the class and teachers gave each other, which turned out to be one of a number of such silent signals teachers in the school were trained to use, and children to obey, had done the job of silencing the class.

"Active listening!" said Mr. Endicot. "Heads up! Tractor beams!" which meant, "Every eye on me."

On the front wall of the classroom, in handwritten words that must have taken Mr. Endicot long hours to transcribe, was a list of terms that could be used to praise or criticize a student's work in mathematics. At Level Four, the highest of four levels of success, a child's "problem-solving strategies" could be described, according to this list, as "systematic, complete, efficient, and possibly elegant," while the student's capability to draw conclusions from the work she had completed could...
be termed “insightful” or “comprehensive.” At Level Two, the child’s capability to draw conclusions was to be described as “logically unsound”; at Level One, “not present.” Approximately 50 separate categories of proficiency, or lack of such, were detailed in this wall-sized tabulation.

A well-educated man, Mr. Endicott later spoke to me about the form of classroom management that he was using as an adaptation from a model of industrial efficiency. “It’s a kind of ‘Taylorism’ in the classroom,” he explained, referring to a set of theories about the management of factory employees introduced by Frederick Taylor in the early 1900s. “Primitive utilitarianism” is another term he used when we met some months later to discuss these management techniques with other teachers from the school. His reservations were, however, not apparent in the classroom. Within the terms of what he had been asked to do, he had, indeed, become a master of control. It is one of the few classrooms I had visited up to that time in which almost nothing even hinted at spontaneous emotion in the children or the teacher surfaced while I was there.

The teacher gave the “zero noise” salute again when someone whispered to another child at his table. “In two minutes you will have a chance to talk and share this with your partner.” Communication between children in the class was not prohibited but was afforded time slots and, remarkably enough, was formalized in an expression that I found included in a memo that was posted on the wall beside the door: “An opportunity . . . to engage in Accountable Talk.”

Even the teacher’s words of praise were framed in terms consistent with the lists that had been posted on the wall. “That’s a Level Four suggestion,” said the teacher when a child made an observation other teachers might have praised as simply “pretty good” or “interesting” or “mature.”

There was, it seemed, a formal name for every cognitive event within this school: “Authentic Writing,” “Active Listening,” “Accountable Talk.” The ardor to assign all items of instruction or behavior a specific name was unsettling me. The adjectives had the odd effect of hyping every item of endeavor. “Authentic Writing” was, it seemed, a more important act than what the children in a writing class in any ordinary school might try to do. “Accountable Talk” was something more self-conscious and significant than merely useful conversation.

Since that day at P.S. 65, I have visited nine other schools in six different cities where the same Skinnerian curriculum is used. The signs on the walls, the silent signals, the curious salute, the same insistent naming of all cognitive particu-

lars, became familiar as I went from one school to the next.

“Meaningful Sentences,” began one of the many listings of proficiencies expected of the children in the fourth grade of an inner-city elementary school in Hartford (90 percent black, 10 percent Hispanic) that I visited a short time later. “Noteworthy Questions,” “Active Listening,” and other designations like these had been posted elsewhere in the room. Here, too, the teacher gave the kids her outstretched arm, with hand held up, to reestablish order when they grew a little noisy, but I noticed that she tried to soften the effect of this by opening her fingers and bending her elbow slightly so it did not look quite as forbidding as the gesture Mr. Endicott had used. A warm and interesting woman, she later told me she disliked the regimen intensely.

Over her desk, I read a “Mission Statement,” which established the priorities and values for the school. Among the missions of the school, according to the printed statement, which was posted also in some other classrooms of the school, was “to develop productive citizens” who have the skills that will be needed “for successful global competition,” a message that was reinforced by other posters in the room. Over the heads of a group of children at their desks, a sign anointed them BEST WORKERS OF 2002.

Another signal now was given by the teacher, this one not for silence but in order to achieve some other form of class behavior, which I could not quite identify. The students gave exactly the same signal in response. Whatever the function of this signal, it was done as I had seen it done in the South Bronx and would see it done in other schools in months to come. Suddenly, with a seeming surge of restlessness and irritation—with herself, as it appeared, and with her own effective use of all the tricks that she had learned—she turned to me and said, “I can do this with my dog.”

“T

There’s something crystal clear about a number,” says a top adviser to the U.S. Senate committee that has jurisdiction over public education, a point of view that is reinforced repeatedly in statements coming from the office of the U.S. education secretary and the White House. “I want to change the face of reading instruction across the United States from an art to a science,” said an assistant to Rod Paige, the former education secretary, in the winter of 2002. This is a popular position among advocates for rigidly se-
Do kids who go to schools like these enjoy the days they spend in them? Is school a happy place to be?

Querential systems of instruction, but the longing to turn art into science doesn't stop with reading methodologies alone. In many schools it now extends to almost every aspect of the operation of the school and of the lives that children lead within it. In some schools even such ordinary acts as children filing to lunch or recess in the hallways or the stairwells are subjected to the same determined emphasis upon empirical precision.

"Rubric For Filing" is the printed heading of a lengthy list of numbered categories by which teachers are supposed to grade their students on the way they march along the corridors in another inner-city district I have visited. Someone, in this instance, did a lot of work to fit the filing proficiencies of children into no more and no less than thirty-two specific slots:

"Line leader confidently leads the class....Line is straight....Spacing is tight....The class is stepping together....Everyone shows pride, their shoulders high....no slumping," according to the strict criteria for filing at Level Four.

"Line is straight, but one or two people [are] not quite in line," according to the box for Level Three. "Line leader leads the class," and "almost everyone shows pride."

"Several are slumping....Little pride is showing," says the box for Level Two. "Spacing is uneven....Some are talking and whispering."

"Line leader is paying no attention," says the box for Level One. "Heads are turning every way....Hands are touching....The line is not straight....There is no pride."

The teacher who handed me this document believed at first that it was written as a joke by someone who had simply come to be fed up with all the numbers and accounting rituals that clutter up the day in many overregulated schools. Alas, it turned out that it was no joke but had been printed in a handbook of instructions for the teachers in the city where she taught.

In some inner-city districts, even the most pleasant and old-fashioned class activities of elementary schools have now been overtaken by these ordering requirements. A student teacher in California, for example, wanted to bring a pumpkin to her class on Halloween but knew it had no ascertainable connection to the California standards. She therefore had developed what she called "The Multi-Modal Pumpkin Unit" to teach science (seeds), arithmetic (the size and shape of pumpkins, I believe—this detail wasn't clear), and certain items she adapted out of language arts, in order to position "pumpkins" in a frame of state proficiencies. Even with her multi-modal pumpkin, as her faculty adviser told me, she was still afraid she would be criticized because she knew the pumpkin would not really help her children achieve expected goals on state exams.

Why, I asked a group of educators at a seminar in Sacramento, was a teacher being placed in a position where she'd need to do preposterous curricular gymnastics to enjoy a bit of seasonal amusement with her kids on Halloween? How much injury to state-determined "purpose" would it do to let the children of poor people have a pumpkin party once a year for no other reason than because it's something fun that other children get to do on autumn days in public schools across most of America?

"Forcing an absurdity on teachers does teach something," said an African-American professor. "It teaches acquiescence. It breaks down the will to thumb your nose at pointless protocols—to call absurdity 'absurd.'" Writing out the standards with the proper numbers on the chalkboard has a similar effect, he said; doing this is "terribly important" to the principals in many of these schools. "You have to post the standards, and the way you know the children know the standards is by asking them to state the standards. And they do it—and you want to be quite certain that they do it if you want to keep on working at that school."

In speaking of the drill-based program in effect at P.S. 65, Mr. Endicott told me he tended to be sympathetic to the school administrators, more so at least than the other teachers I had talked with seemed to be. He said he believed his principal had little choice about the implementation of this program, which had been mandated for all elementary schools in New York City that had had rock-bottom academic records over a long period of time. "This puts me into a dilemma," he went on, "because I love the kids at P.S. 65.

And even while, he said, "I know that my teaching SFA is a charade...if I don't do it I won't be permitted to teach these children."

Mr. Endicott, like all but two of the new recruits at P.S. 65—there were about fifteen in all—was a white person, as were the principal and most of the administrators at the school. As a result, most of these neophyte instructors had had little or no prior contact with the children of an inner-city neighborhood; but, like the others I met, and despite the distancing between the children and their teachers that resulted from the scripted method of instruction, he had developed close attachments to his students and did not want to abandon them. At the same time, the class- and race-specific implementation of this program obviously troubled him. "There's an expression now," he said. "The rich get richer, and the poor get SFA." He said he was still
trying to figure out his “professional ethics” on the problem that this posed for him.

White children made up “only about one percent” of students in the New York City schools in which this scripted teaching system was imposed, according to the New York Times, which also said that “the prepackaged lessons” were intended “to ensure that all teachers—even novices or the most inept”—would be able to teach reading. As seemingly pragmatic and hardheaded as such arguments may be, they are desperation strategies that come out of the acceptance of inequity. If we did not have a deeply segregated system in which more experienced instructors teach the children of the privileged and the least experienced are sent to teach the children of minorities, these practices would not be needed and could not be so convincingly defended. They are confessions of apartheid, and no matter by what arguments of urgency or practicality they have been justified, they cannot fail to further deepen the divisions of society.

There is no misery index for the children of apartheid education. There ought to be; we measure almost everything else that happens to them in their schools. Do kids who go to schools like these enjoy the days they spend in them? Is school, for most of them, a happy place to be? You do not find the answers to these questions in reports about achievement levels, scientific methods of accountability, or structural revisions in the modes of governance. Documents like these don’t speak of happiness. You have to go back to the schools themselves to find an answer to these questions. You have to sit down in the little chairs in first and second grade, or on the reading rug with kindergarten kids, and listen to the things they actually say to one another and the dialogue between them and their teachers. You have to go down to the basement with the children when it’s time for lunch and to the playground with them, if they have a playground, when it’s time for recess, if they still have recess at their school. You have to walk into the children’s bathrooms in these buildings. You have to do what children do and breathe the air the children breathe. I don’t think that there is any other way to find out what the lives that children lead in school are really like.

High school students, when I first meet them, are often more reluctant than the younger children to open up and express their personal concerns; but hesitation on the part of students did not prove to be a problem when I visited a tenth-grade class at Fremont High School in Los Angeles. The students were told that I was a writer, and they took no time in getting down to matters that were on their minds.

“Can we talk about the bathrooms?” asked a soft-spoken student named Mireya.

In almost any classroom there are certain students who, by the force of their directness or the unusual sophistication of their way of speaking, tend to capture your attention from the start. Mireya later spoke insightfully about some of the serious academic problems that were common in the school, but her observations on the physical and personal embarrassments she and her schoolmates had to undergo cut to the heart of questions of essential dignity that kids in squalid schools like this one have to deal with all over the nation.

Fremont High School, as court papers filed in a lawsuit against the state of California document, has fifteen fewer bathrooms than the law requires. Of the limited number of bathrooms that are working in the school, “only one or two … are open and unlocked for girls to use.” Long lines of girls are “waiting to use the bathrooms,” which are generally “unclean” and “lack basic supplies,” including toilet paper. Some of the classrooms, as court papers also document, “do not have air conditioning,” so that students, who attend school on a three-track schedule that runs year-round, “become red-faced and unable to concentrate” during “the extreme heat of summer.” The school’s maintenance records report that rats were found in eleven classrooms. Rat droppings were found “in the bins and drawers” of the high school’s kitchen, and school records note that “hamburger buns” were being eaten off [the] bread-delivery rack.

2 SFA has since been discontinued in the New York City public schools, though it is still being used in 1,300 U.S. schools, serving as many as 650,000 children. Similar scripted systems are used in schools (overwhelmingly minority in population) serving several million children.
No matter how many tawdry details like these I've read in legal briefs or depositions through the years, I'm always shocked again to learn how often these unsanitary physical conditions are permitted to continue in the schools that serve our poorest students—even after they have been vividly described in the media. But hearing of these conditions in Mireya's words was even more unsettling, in part because this student seemed so fragile and because the need even to speak of these indignities in front of me and all the other students was an additional indignity.

"The problem is this," she carefully explained. "You're not allowed to use the bathroom during lunch, which is a thirty-minute period. The only time that you're allowed to use it is between your classes." But "this is a huge building," she went on. "It has long corridors. If you have one class at one end of the building and your next class happens to be way down at the other end, you don't have time to use the bathroom and still get to class before it starts. So you go to your class and then you ask permission from your teacher to go to the bathroom and the teacher tells you, 'No. You have your chance between the periods...'

"I feel embarrassed when I have to stand there and explain it to a teacher."

"This is the question," said a wiry-looking boy named Edward, leaning forward in his chair. "Students are not animals, but even animals need to relieve themselves sometimes. We're here for eight hours. What do they think we're supposed to do?"

"It humiliates you," said Mireya, who went on to make the interesting statement that "the school provides solutions that don't actually work," and this idea was taken up by several other students in describing course requirements within the school. A tall black student, for example, told me that she hoped to be a social worker or a doctor but was programmed into "Sewing Class" this year. She also had to take another course, called "Life Skills," which she told me was a very basic course—a "retarded class," to use her words—that "teaches things like the six continents," which she said she'd learned in elementary school.

When I asked her why she had to take these courses, she replied that she'd been told they were required, which as I later learned was not exactly so. What was required was that high school students take two courses in an area of study called "The Technical Arts," and which the Los Angeles Board of Education terms "Applied Technology." At schools that served the middle class or upper-middle class, this requirement was likely to be met by courses that had academic substance and, perhaps, some relevance to college preparation. At Beverly Hills High School, for example, the technical-arts requirement could be fulfilled by taking subjects like residential architecture, the designing of commercial structures, broadcast journalism, advanced computer graphics, a sophisticated course in furniture design, carving and sculpture, or an honors course in engineering research and design. At Fremont High, in contrast, this requirement was far more often met by courses that were basically vocational and also obviously keyed to low-paying levels of employment.

Mireya, for example, who had plans to go to college, told me that she had to take a sewing class last year and now was told she'd been assigned to take a class in hair-dressing as well. When I asked her teacher why Mireya could not skip these subjects and enroll in classes that would help her to pursue her college aspirations, she replied, "It isn't a question of what students want. It's what the school may have available. If all the other elective classes that a student wants to take are full, she has to take one of these classes if she wants to graduate."

A very small girl named Obie, who had big blue-tinted glasses tilted up across her hair, interrupted then to tell me with a kind of wild gusto that she'd taken hair-dressing twice! When I expressed surprise that this was possible, she said there were two levels of hairdressing offered here at Fremont High. "One is in hairstyling," she said, "the other is in braiding."

Mireya stared hard at this student for a moment and then suddenly began to cry. "I don't want to take hairdressing. I did not need sewing either. I knew how to sew. My mother is a seamstress in a factory. I'm trying to go to college. I don't need to sew to go to college. My mother sews. I hoped for something else."

"What would you rather take?" I asked.
"I wanted to take an AP class," she answered. Mireya's sudden tears elicited a strong reaction from one of the boys who had been silent until now: a thin, dark-eyed student named Fortino, who had long hair down to his shoulders. He suddenly turned directly to Mireya and spoke into the silence that followed her last words.

"Listen to me," he said. "The owners of the sewing factories need laborers. Correct?"

"I guess they do," Mireya said.

"It's not going to be their own kids. Right?"

"Why not?" another student said.

"So they can grow beyond themselves," Mireya answered quietly. "But we remain the same."

"You're ghetto," said Fortino, "so we send you to the factory." He sat low in his desk chair, leaning on one elbow, his voice and dark eyes loaded with a cynical intelligence. "You're ghetto—so you sew!"

"There are higher positions than these," said a student named Samantha.

"You're ghetto," said Fortino unrelentingly. "So sew!"

Admittedly, the economic needs of a society are bound to be reflected to some rational degree within the policies and purposes of public schools. But, even so, there must be something more to life as it is lived by six-year-olds or ten-year-olds, or by teenagers, for that matter, than concerns about "successful global competition." Childhood is not merely basic training for utilitarian adulthood. It should have some claims upon our mercy, not for its future value to the economic interests of competitive societies but for its present value as a perishable piece of life itself.

Very few people who are not involved with inner-city schools have any real idea of the extremes to which the mercantile distortion of the purposes and character of education have been taken or how unabashedly proponents of these practices are willing to defend them. The head of a Chicago school, for instance, who was criticized by some for emphasizing rote instruction that, his critics said, was turning children into "robots," found no reason to dispute the charge.

"Did you ever stop to think that these robots will never burglarize your home?" he asked, and "will never snatch your pocketbooks... These robots are going to be producing taxes."

Corporate leaders, when they speak of education, sometimes pay lip-service to the notion of "good critical and analytic skills," but it is reasonable to ask whether they have in mind the critical analysis of their priorities. In principle, perhaps some do; but, if so, this is not a principle that seems to have been honored widely in the schools I have been visiting. In all the various business-driven inner-city classrooms I have observed in the past five years, plastered as they are with corporation brand names and managerial vocabularies, I have yet to see the two words "labor unions." Is this an oversight? How is that possible? Teachers and principals themselves, who are almost always members of a union, seem to be so beaten down that they rarely even question this omission.

It is not at all unusual these days to come into an urban school in which the principal prefers to call himself or herself "building CEO" or "building manager." In some of the same schools teachers are described as "classroom managers." I have never been in a suburban district in which principals were asked to view themselves or teachers in this way. These terminologies remind us of how wide the distance has become between two very separate worlds of education.

It has been more than a decade now since drill-based literacy methods like Success For All began to proliferate in our urban schools. It has been three and a half years since the systems of assessment that determine the effectiveness of these and similar practices were codified in the federal legislation, No Child Left Behind, that President Bush signed into law in 2002. Since the enactment of this bill, the number of standardized exams children must take has more than doubled. It will probably increase again after the year 2006, when standardized tests, which are now required in grades three through eight, may be required in Head Start programs and, as Pres-

"STUDENTS ARE NOT ANIMALS," said one boy. "BUT EVEN ANIMALS NEED TO RELIEVE THEMSELVES sometimes."
ident Bush has now proposed, in ninth, tenth, and eleventh grades as well.

The elements of strict accountability, in short, are solidly in place; and in many states where the present federal policies are simply reinforcements of accountability requirements that were established long before the passage of the federal law, the same regimen has been in place since 1995 or even earlier. The "tests-and-standards" partisans have had things very much their way for an extended period of time, and those who were convinced that they had ascertained "what works" in schools that serve minorities and children of the poor have had ample opportunity to prove that they were right.

What, then, is reasonable to ask, are the results?

The achievement gap between black and white children, which narrowed for three decades up until the late years of the 1980s—the period in which school segregation steadily decreased—started to widen once more in the early 1990s when the federal courts began the process of desegregation by dismantling the mandates of the Brown decision. From that point on, the gap continued to widen or remained essentially unchanged; and while recently there has been a modest narrowing of the gap in reading scores for fourth-grade children, the gap in secondary school remains as wide as ever.

The media inevitably celebrate the periodic upticks that a set of scores may seem to indicate in one year or another in achievement levels of black and Hispanic children in their elementary schools. But if these upticks were not merely temporary "testing gains" achieved by test-prep regimens and were instead authentic education gains, they would carry over into middle school and high school. Children who know how to read—and read with comprehension—do not suddenly become nonreaders and hopelessly disabled writers when they enter secondary school. False gains evaporate; real gains endure. Yet hundreds of thousands of the inner-city children who have made what many districts claim to be dramatic gains in elementary school, and whose principals and teachers have adjusted almost every aspect of their school days and school calendars, forfeiting recess, canceling or cutting back on all the so-called frills (art, music, even social sciences) in order to comply with state demands—those students, now in secondary school, are sitting in subject-matter classes where they cannot comprehend the texts and cannot set down their ideas in the kind of sentences expected of most fourth- and fifth-grade students in the suburbs. Students in this painful situation, not surprisingly, tend to be most likely to drop out of school.

In 48 percent of high schools in the nation's 100 largest districts, which are those in which the highest concentrations of black and Hispanic students tend to be enrolled, less than half the entering ninth-graders graduate in four years. Nationwide, from 1993 to 2002, the number of high schools graduating less than half their ninth-grade class in four years has increased by 75 percent. In the 94 percent of districts in New York State where white children make up the majority, nearly 80 percent of students graduate from high school in four years. In the 6 percent of districts where black and Hispanic students make up the majority, only 40 percent do so. There are 120 high schools in New York, enrolling nearly 200,000 minority students, where less than 60 percent of entering ninth-graders even make it to twelfth grade.

The promulgation of new and expanded inventories of "what works," no matter the enthusiasm with which they're elaborated, is not going to change this. The use of oratory slogans chanted by the students in our segregated schools is not going to change this. Desperate historical revisionism that romanticizes the segregation of an older order (this is a common theme of many separatists today) is not going to change this. Skinnerian instructional approaches, which decapitate a child's capability for critical reflection, are not going to change this. Posters about "global competition" will certainly not change this. Turning six-year-olds into examination soldiers and denying eight-year-olds their time for play at recess will not change this.

"I went to Washington to challenge the soft bigotry of low expectations," said President Bush in his campaign for reelection in September 2004. "It's working. It's making a difference." Here we have one of those deadly lies that by sheer repetition is at length accepted by surprisingly large numbers of Americans. But it is not the truth; and it is not an innocent misstatement of the facts. It is a devious appeasement of the heartache of the parents of the black and brown and poor, and if it is not forcefully resisted it will lead us further in a very dangerous direction.

Whether the issue is inequity alone or deepening resegregation or the labyrinthine intertwining of the two, it is well past the time for us to start the work that it will take to change this. If it takes people marching in the streets and other forms of adamant disruption of the governing civilities, if it takes more than litigation, more than legislation, and much more than resolutions introduced by members of Congress, these are prices we should be prepared to pay. "We do not have the things you have," Alliyah told me when she wrote to ask if I would come and visit her school in the South Bronx. "Can you help us?" America owes that little girl and millions like her a more honorable answer than they have received.